

### Promoting Good Governance in the Public Interest

The Governance Forum at the Institute of Public Administration provides advice, training, information and a range of supports on good governance, with a particular emphasis on state, public interest and public benefit organisations. The member organisations of the Forum include state bodies and agencies, regulatory bodies, higher education institutions, government departments, local authorities and not-for-profit organisations.

The Forum programme for 2018 is designed to give enhanced value to the membership. The benefits for each Forum member include invitations for board and committee members, senior executives and staff to a series of highly relevant briefing events, conferences and roundtable discussions. In addition, members can receive customised in-house governance advice, board and committee training, related consultancy services and access to advice and support from IPA governance specialists.

Since its establishment in 2007, the Forum's services have grown and evolved in response to the needs of the members and in response to governance developments over the years. Recent topics addressed have included the implications of the Code of Practice for the Governance of State Bodies (2016), Board effectiveness, strategy development and execution, periodic critical reviews, reputation management and embedding effective risk management in organisations.

The programme is kept under constant review to ensure topicality and relevance and member feedback is always welcomed. We are particularly pleased with the positive feedback and engagement of members at the 2017 events and we are also indebted to the many expert speakers who shared their high levels of practical knowledge, experience and lessons learnt. The governance training events have been expanded to include separate full day training sessions on board members' roles and responsibilities, and a half-day training session on finance and reporting for board members.

#### **Governance Team Services**

The Governance Team at the IPA provides a range of value-added services to state, public interest and public benefit organisations. A selection of these services are outlined below and the Governance Team is available to discuss how we can assist you and your organisation during the forthcoming year.

- **Board Evaluation** during 2017 the team undertook board and committee evaluations and effectiveness reviews for a range of state bodies, government departments, higher education institutions and not-for-profit organisations. We provide a genuine value-added service, comprising, in each case, a survey of members, one on one interviews and a board workshop on the findings and next steps.
- Governance Reviews the team support organisations in assessing the adequacy and effectiveness of their governance frameworks, manuals, policies and documentation. We play a key role in identifying framework gaps and supporting organisations in their compliance with the relevant governance code and good governance practice.
- **Risk Management** our specialists support organisations through external evaluations of their risk management frameworks and processes, the development of risk registers and consideration of risk appetite.
- **Strategy Development** our team support organisations in the development of new strategic plans and reviewing the effectiveness of their implementation.
- **Board, Committee and Member Training** during 2017 we supported numerous boards, committees and members with bespoke training, from coverage of governance roles and responsibilities, the contents and implications of respective codes of governance and new member induction.

Our other services include control effectiveness and assurance reviews, providing professional advice and support to board committees, and governance gap analysis exercises. We also provide, as necessary, confidential advice and support for boards and those in key governance and leadership roles.





# **Draft Programme of Events 2018**

In addition to briefings, the 2018 programme includes conferences, seminars, briefings, roundtables and training and development events. In response to demand we have increased the 2018 programme to 15 scheduled events but others may be added in response to demand.

| DATE                        | TOPIC  |
|-----------------------------|--|
| Thursday, 25 January 2018   | Key Governance Topics for 2018   |
| Thursday, 22 February 2018  | Board Effectiveness Reviews – people, process, dynamics and performance considerations |
| Friday, 23 March 2018       | Assurance Frameworks – Sources of Assurance for Boards and Senior Executives           |
| Friday, 27 April 2018       | Department-Agency Relationships – implications for aegis bodies                        |
| Thursday, 3 May 2018        | Charities, Non-Profits and Funders - Governance Culture, Values and Behaviour          |
| Thursday, 24 May 2018       | Board Member Roles and Responsibilities (One Day Training)                             |
| Thursday, 7 June 2018       | Audit Committee Chair Roundtable   |
| Thursday, 14 June 2018      | Reputation Management and Media Relations  |
| Thursday, 5 July 2018       | Finance and Reporting for Board Members (Half Day Training)                            |
| Thursday, 6 September 2018  | Board Secretary Roundtable   |
| Thursday, 20 September 2018 | Effective Strategy and Performance Reporting   |
| Thursday, 4 October 2018    | Board Member Roles and Responsibilities (One Day Training)                             |
| Thursday, 11 October 2018   | Periodic Critical Reviews - experience and advice                                      |
| Thursday, 8 November 2018   | Risk Management – ensuring good practice   |
| Thursday, 6 December 2018   | Audit and Risk Committees - key issues   |





## The Governance Team at the IPA





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